PROGRAMME REPORT

Monthly update 3, data date 27 November 2026

PROJECT DETAILS			
Client	Client A	**Document**	NECPS-DEMO-PL-NR-0004 R04
Project	Block B Roof and Envelope Refurbishment, Riverside Depot	**Data date**	27/11/26, last issue 30/10/26
Contract	NEC4 ECC Option A	**Issued**	27/11/26
Contractor	Contractor B	**Prepared by**	R. Bazelchuk, NEC Planning Solutions Ltd
Programme	Construction Programme Rev 04, native file and PDF	**Reviewed by**	S. Carter, Contractor B
Accepted Programme	Rev 03, data date 30/10/26, accepted 12/11/26	**Submitted**	Clause 32.2, for acceptance

1. Position this month

Planned Completion	Completion Date	Time in hand	Moved since last issue	Programme checks met
12/03/27	19/03/27	5 working days	+5 working days	10 of 11

Obstacles to Completion 18 dates tracked, appendix B	DELAYED	AT RISK	ON TRACK	COMPLETE	NO DATE
	1	8	4	4	1

1.1 Key Dates and Completion

Date	Contract	Last issue 30/10/26	This issue 27/11/26	Moved (wd)	Margin (wd)	Status
KM-01 Completion	19/03/27	05/03/27	**12/03/27**	+5	5	**AT RISK**
KM-02 Key Date 1, Block B roof watertight	18/12/26	07/12/26	**16/12/26**	+7	2	**AT RISK**
KM-03 Key Date 2, north scaffold struck	05/03/27	19/02/27	**26/02/27**	+5	5	**AT RISK**

Margin is the working days in hand to the contract date. Moved is the change since the last issue.

1.2 What moved planned Completion

Step	What changed	Planned Completion	Effect (wd)
Last issue	Rev 03, data date 30/10/26	05/03/27	
1 Change	Antenna relocation by Others finished on 13/11/26, against 02/11/26 in the last issue and 30/10/26 in Rev 01. Compensation event CE-002 notified under clause 60.1(5)	16/03/27	+7
2 Progress	Progress recorded to 27/11/26. Window samples acceptance runs to 02/12/26 after a second submission. North elevation concrete repairs finish 04/12/26	16/03/27	0
3 Other changes	Fire alarm isolation for hot works added as activity 15, ahead of the parapet hot works	16/03/27	0
4 Mitigation	Zone 2 membrane starts at the north gable on 07/12/26, straight after the deck repairs with no two day wait	12/03/27	-2
This issue	**Rev 04, data date 27/11/26**	**12/03/27**	**+5**

Each step was scheduled in turn and planned Completion read off before the next was added.

1.3 Needed from the Client and Others

Ref	Item	Needed by	Forecast	Status	Position
EO-05	Asbestos survey report, plant room	20/11/26	04/12/26	DELAYED	Ten working days late. It decides whether removal is needed before the decant. EW-004, meeting 02/12/26
EO-04	Window samples accepted	04/12/26	02/12/26	AT RISK	Second sample issued 25/11/26, reply requested by 30/11/26
EO-06	Plant room decant	08/01/27	08/01/27	AT RISK	Waits on the survey report. Date to be confirmed on 02/12/26
EO-07	Fire alarm isolation for hot works	11/01/27		NO DATE	Requested 20/11/26. The parapet hot works behind it are critical. EW-005
EO-08	Scaffold licence, north footpath	29/01/27	08/01/27	ON TRACK	Renewal applied for

2. Summary and critical path

Planned Completion is 12 March 2027, five working days later than last month and five working days before the Completion Date of 19 March 2027.

The antenna relocation by Others was needed by 30 October 2026 and finished on 13 November 2026, ten working days later. The strip of roof zone 2 could not start until then, and the roof is now on the critical path. Starting the zone 2 membrane at the north gable recovers two of those days. A compensation event has been notified for the relocation.

Key Date 1 has two working days in hand. The next dates that could move Completion are the fire alarm isolation for the parapet hot works on 11 January 2027 and the plant room decant on 08 January 2027, which waits on the asbestos survey report.

2.1 Critical path

The critical path to planned Completion runs through the activities below. None of them carries float.

ID	Activity	Start	Finish	Total float (d)
29	Deck repairs	23/11/26 A	04/12/26	0
31	Insulation and membrane, zone 2	07/12/26	16/12/26	0
5	Key Date 1, Block B roof watertight		16/12/26	0
32	Flood test and inspection, roof	17/12/26	18/12/26	0
39	Parapet rebuild, take down and masonry	04/01/27	08/01/27	0
40	Parapet rebuild, hot works and upstands	11/01/27	29/01/27	0
41	Copings	01/02/27	12/02/27	0
46	Scaffold strike, north elevation	15/02/27	26/02/27	0
6	Key Date 2, north scaffold struck		26/02/27	0
48	Snagging and cleaning	01/03/27	12/03/27	0
7	Planned Completion		12/03/27	0

A after a date means an actual date.

Two other paths meet it with no float. Concrete repairs on the north elevation and their cure period, activities 37 and 38, reach the parapet rebuild on 04 January 2027. The fire alarm isolation, activity 15, is needed for the hot works on 11 January 2027. The strip of zone 2 carries three working days of float and the handover documentation five.

Last month the critical path ran through the concrete repairs on the north elevation. The late antenna relocation moved it onto the roof.

2.2 How the date is held

Planned Completion is not being held this month. It has moved by five working days. No durations on the critical path were reduced. The two days recovered come from a change of sequence on the roof, set out in section 5.3, and the five working days in hand are float between planned Completion and the Completion Date.

3. Milestone tracker

Each milestone at the Accepted Programme Rev 01 and at every monthly update. Margin and status for every tracked date are in appendix B.

Milestone	Contract	Rev 01 04/09/26	Rev 02 02/10/26	Rev 03 30/10/26	Rev 04 27/11/26
KM-01 Completion	19/03/27	05/03/27	05/03/27	05/03/27	**12/03/27**
KM-02 Key Date 1, Block B roof watertight	18/12/26	04/12/26	04/12/26	07/12/26	**16/12/26**
KM-03 Key Date 2, north scaffold struck	05/03/27	19/02/27	19/02/27	19/02/27	**26/02/27**
KM-04 Parapet rebuild complete		22/01/27	22/01/27	22/01/27	**29/01/27**
KM-05 Window replacement complete		12/02/27	12/02/27	12/02/27	**12/02/27**

4. Progress in the period

The temporary roof was finished on 06 November 2026 and the strip of zone 1 on 20 November 2026. The antenna relocation by Others finished on 13 November 2026 and the strip of zone 2 started the following Monday. It has two working days left.

Deck repairs and the zone 1 membrane both started on 23 November 2026 and each has five working days left. Concrete repairs on the north elevation also have five working days left and now finish on 04 December 2026. Window samples went to a second submission after a colour comment.

5. Changes in this revision

In the order clause 32.1 sets them out.

5.1 Progress and its effect

Actual dates and remaining durations are recorded to 27 November 2026 and the remaining work is rescheduled from that date. Taken on its own, the progress recorded this month did not move planned Completion, as step 2 in section 1.2 shows.

5.2 Compensation events

No compensation events were implemented in the period. Compensation event CE-002, for the antenna relocation by Others, was notified under clause 60.1(5) on 16 November 2026. The programme shows the relocation as it happened and will be revised when the quotation is assessed.

5.3 Delays and notified Defects

Mitigation	The zone 2 membrane now starts at the north gable on 07/12/26, where the deck repairs finish first. The two day wait after the deck repairs is removed and two working days are recovered. Activity 31, appendix A.
Acceleration	None instructed.
Notified Defects	None notified.

5.4 Other changes

One activity was added. Fire alarm isolation for hot works, activity 15, is a milestone ahead of the parapet hot works. It sits at the date it is needed until the Client gives a date, and it carries no Rev 01 baseline. No activities were deleted and no calendars changed. Appendix A lists every change to the network.

5.5 Responses to the Project Manager's comments

The Project Manager accepted Rev 03 on 12 November 2026 with two comments.

Ref	Comment	Response	Status
PM-03-1	Show the dates the Client has given for the plant room decant	Shown as activity 14, 04/01/27 to 08/01/27, held by the Client's decant window	Closed
PM-03-2	Confirm the weather allowance carried on the roof	No allowance beyond the working calendar. Stated in section 7	Closed

6. Risks and early warnings

Ref	Risk	Early warning	If it happens	Action	Owner and date
R1	Weather on the zone 2 membrane before Key Date 1	Not notified	Two working days in hand. Lost days after that move Key Date 1	Daily forecast check with the roofing gang	Contractor B, daily to 16/12/26
R2	Asbestos survey report, plant room, EO-05	EW-004, 18/11/26	The decant on 04/01/27 moves, and roof plant reinstatement with it	Early warning meeting	Client A and Contractor B, 02/12/26
R3	Fire alarm isolation for hot works, EO-07	EW-005, 20/11/26	Parapet hot works cannot start on 11/01/27. This is on the critical path	Date requested from the Client	Client A and Contractor B, 11/12/26
R4	Repair cure period, north elevation	Not notified	Runs with no float into the parapet rebuild on 04/01/27	Repair finish tracked weekly with the site manager	Contractor B, 04/12/26

7. Assumptions and exclusions

ASSUMPTIONS	
Client and Others	The plant room decant and the fire alarm isolation are provided by the dates in section 1.3.
Resources	The roofing gang stays at its current size through to Key Date 1.
Cure period	Concrete repairs need ten working days to cure before the parapet is loaded, from the repair specification.

The following are not in this programme.

1. Any allowance for adverse weather beyond the working calendar in section 8.1.
2. The quotation for compensation event CE-002, which has not yet been assessed. The programme will be revised when it is.
3. Asbestos removal in the plant room, should the survey find any.

8. Programme basis and checks

8.1 Calendar and working pattern

Calendar	Standard 5 day, Monday to Friday, 08:00 to 17:00. England and Wales bank holidays and the Christmas shutdown from 21/12/26 to 01/01/27 are non working. Applied to every activity.
Scheduling	Logic driven, with retained logic. Forecast dates are calculated through the network from recorded progress and remaining durations.
Structure	Eight summary groups by area and responsibility. 40 activities and milestones, 52 links.
Negative float	None.
Retired activities	None.

8.2 Constraints and deadlines

ID	Activity	Type	Date	Reason
3	Starting date	Start no earlier than	07/09/26	Contract Data
4	Access date	Start no earlier than	14/09/26	Contract Data
11	Antenna relocation by Others	Start no earlier than	19/10/26	Date given by the Client for Others
13	Asbestos survey report, plant room	Start no earlier than	16/11/26	Client's survey date
14	Plant room decant	Start no earlier than	04/01/27	Client's decant window
15	Fire alarm isolation for hot works	Start no earlier than	11/01/27	Date needed, Client to confirm
43	Window replacement, levels 1 to 2	Start no earlier than	11/01/27	Client instruction, no window works in the occupied block before January
5	Key Date 1, Block B roof watertight	Deadline	18/12/26	Contract Data
6	Key Date 2, north scaffold struck	Deadline	05/03/27	Contract Data
7	Planned Completion	Deadline	19/03/27	Completion Date

Deadlines show float to the contract dates without driving the network. There are no hard constraints.

8.3 Programme checks

From the Check Schedule Report in Primavera P6, run on this revision with P6's default targets. The resource and progress checks are not run.

Check	What it counts	Target	Last issue	This issue	Result
Logic	Activities missing a predecessor or a successor	Under 5%	3.3%	3.7%	Met
Negative lags	Links with a negative lag	Under 1%	0%	0%	Met
Lags	Links with a positive lag	Under 5%	4.0%	1.9%	Met
Long lags	Links with a lag over 44 working days	Under 5%	0%	0%	Met
Relationship types	Finish to start links	Over 90%	98%	98%	Met
Hard constraints	Activities held by a mandatory date	Under 1%	0%	0%	Met
Soft constraints	Activities with a start or finish date constraint	Under 5%	13.3%	14.8%	Not met
Large float	Activities with more than 44 working days of total float	Under 1%	0%	0%	Met
Negative float	Activities with total float below zero	Under 1%	0%	0%	Met
Large durations	Activities with more than 44 working days remaining	Under 5%	0%	0%	Met
Invalid progress dates	Actual dates after the data date, or remaining work before it	Under 1%	0%	0%	Met

Programme checks met: ten of the eleven run. The soft constraints are the dates the Client and Others have given, listed in section 8.2. Nothing in the programme drives them, so they stay.

8.4 Clause 32.1 cross reference

Clause 32.1 asks the Contractor to show	Where it is in this issue
Actual progress on each operation and its effect on the timing of the remaining work	The programme, with actual dates and remaining durations. Sections 1.2 and 4
How delays and notified Defects are dealt with	Section 5.3
Other changes proposed to the Accepted Programme	Section 5.4 and appendix A

9. Document control

AUTHORSHIP AND APPROVAL	
Roman Bazelchuk Planning and Programme Consultant NEC Planning Solutions Ltd 27/11/26	**S. Carter** Contracts Manager Contractor B 27/11/26
Authorship	**Reviewer**

Rev	Date	Data date	Description of change	Project Manager's reply
R01	04/09/26	04/09/26	First programme, Rev 01. Baseline for progress measurement	Accepted 18/09/26
R02	02/10/26	02/10/26	Monthly update 1, Rev 02	Accepted 15/10/26
R03	30/10/26	30/10/26	Monthly update 2, Rev 03. Early warning EW-003 for the antenna relocation	Accepted 12/11/26 with two comments, section 5.5
R04	27/11/26	27/11/26	Monthly update 3, Rev 04. Zone 2 membrane resequenced, section 1.2	Reply due 11/12/26

Copy	Issued to	Role
01	S. Carter	Contracts Manager, Contractor B
02	Project Manager	Client A, with the Rev 04 submission

This report is issued with Construction Programme Rev 04 and is read with it.

Appendix A. Programme change log

Every change to the network between Rev 03 and Rev 04 other than progress, found by comparing the two programme files.

ID	Activity	Change	Rev 03	Rev 04	Reason
15	Fire alarm isolation for hot works	Activity added		Milestone, start no earlier than 11/01/27	Hot works permit needs the alarm isolated, confirmed 20/11/26
40	Parapet rebuild, hot works and upstands	Link added		From 15, finish to start	Follows the activity added above
31	Insulation and membrane, zone 2	Link changed	From 29, finish to start, 2 day lag	From 29, finish to start, no lag	Starts at the north gable, where deck repairs finish first
12	Window samples accepted	Duration	10 days	13 days	Second sample submission after a colour comment

No activities deleted. No calendars changed and no constraints changed on existing activities.

Appendix B. Obstacles to Completion

From the Obstacles to Completion workbook NECPS-DEMO-PL-TR-0003 P03 at 27/11/26. Margin is working days in hand to the date needed, amber at ten or fewer.

Ref	Item	Protects	Needed by	Forecast	Basis	Margin (d)	Status	Moved (d)	What is holding it	Action	Owner
KEY DATES AND COMPLETION											
KM-01	Completion	Completion Date	19/03/27	12/03/27		5	AT RISK	+5	Zone 2 membrane now on the critical path	Membrane follows deck repairs from the north gable	Contractor
KM-02	Key Date 1, Block B roof watertight	Winter working on the roof	18/12/26	16/12/26		2	AT RISK	+7	Antenna relocation finished ten days late	Zone 2 starts at the north gable 07/12	Contractor
KM-03	Key Date 2, north scaffold struck	Footpath reopening	05/03/27	26/02/27		5	AT RISK	+5	Follows the roof and parapet sequence	Tracked weekly with the site manager	Contractor
KM-04	Parapet rebuild complete	Copings	29/01/27	29/01/27		0	AT RISK	+5	Hot works need the fire alarm isolated	See EO-07	Contractor
KM-05	Window replacement complete	Scaffold strike, remaining elevations	12/02/27	12/02/27		0	AT RISK	0			Subcontractor
CLIENT AND OTHERS											
EO-01	Client permit for roof access	Scaffold erection	14/09/26	11/09/26	Actual		COMPLETE				Client
EO-02	Conservation Officer approval, parapet	Parapet rebuild	23/10/26	21/10/26	Actual		COMPLETE				Statutory body
EO-03	Antenna relocation by Others	Roof strip, zone 2	30/10/26	13/11/26	Actual		COMPLETE	+9	EW-003, 23/10	CE-002 notified, clause 60.1(5)	Shared
EO-04	Window samples accepted	Window manufacture, level 3	04/12/26	02/12/26	Confirmed	2	AT RISK	+3	Second sample issued 25/11	PM reply requested by 30/11	Client
EO-05	Asbestos survey report, plant room	Plant room decant	20/11/26	04/12/26	Indicative	-10	DELAYED	+10	Survey booked by the Client for 01/12	Early warning meeting 02/12	Client
EO-06	Plant room decant	Roof plant reinstatement	08/01/27	08/01/27	Indicative	0	AT RISK	0	Waits on the asbestos survey report	Client to confirm date on 02/12	Client
EO-07	Fire alarm isolation for hot works	Parapet hot works	11/01/27				NO DATE		Isolation procedure not yet issued	Procedure requested 20/11	Client
EO-08	Scaffold licence, north footpath	North elevation scaffold	29/01/27	08/01/27	Confirmed	15	ON TRACK	0			Statutory body
DELIVERIES											
DL-01	Roof membrane and insulation	Membrane, zone 1	23/11/26	20/11/26	Actual		COMPLETE				Subcontractor
DL-02	Rooflights	Rooflight installation	04/01/27	04/12/26	Confirmed	11	ON TRACK	-5			Subcontractor
DL-03	Replacement windows, levels 1 to 2	Window replacement, levels 1 to 2	11/01/27	07/12/26	Confirmed	15	ON TRACK	0			Subcontractor
DL-04	Parapet copings	Copings	01/02/27	15/01/27	Indicative	11	ON TRACK	0			Subcontractor
DL-05	Replacement windows, level 3	Window replacement, level 3	01/02/27	18/01/27	Indicative	10	AT RISK	0			Subcontractor

NEC Planning Solutions

OBSTACLES TO COMPLETION

Block B Roof and Envelope Refurbishment, Riverside Depot | Demo project, Contractor B | NEC4 ECC Option A

NECPS-DEMO-PL-TR-0003
Revision P03 | Issued with Update 3 | 27/11/26

DATA DATE	FORECAST COMPLETION	DELAYED	AT RISK	ON TRACK	COMPLETE	NO DATE YET	OPEN ISSUES
27/11/26	12/03/27	1	8	4	4	1	8
Construction Programme Rev 04	Completion Date 19/03/27	Past the date needed	Up to 10 days in hand	Over 10 days in hand	Actual date recorded	Date needed or forecast not set	Client 4 Contractor 4

ITEM		NEED AND FORECAST				STATUS			WHY IT MOVED AND WHAT IS HOLDING IT			ACTION		
Ref	Item	Needed by	Protects	Forecast	Date basis	Margin (d)	RAG	Movement (d)	Reason for movement	What is holding it	Raised	Action or mitigation	Owner	Due
	KEY DATES AND COMPLETION													
KM-01	Completion	19/03/27	Completion Date	12/03/27		5	AT RISK	+5	Knock on from linked item	Zone 2 membrane now on the critical path	27/11/26	Membrane follows deck repairs from the north gable	**Contractor**	04/12/26
KM-02	Key Date 1, Block B roof watertight	18/12/26	Winter working on the roof	16/12/26		2	AT RISK	+7	Statutory or third party	Antenna relocation finished ten days late	13/11/26	Zone 2 starts at the north gable 07/12	**Contractor**	04/12/26
KM-03	Key Date 2, north scaffold struck	05/03/27	Footpath reopening	26/02/27		5	AT RISK	+5	Knock on from linked item	Follows the roof and parapet sequence		Tracked weekly with the site manager	**Contractor**	
KM-04	Parapet rebuild complete	29/01/27	Copings	29/01/27		0	AT RISK	+5	Knock on from linked item	Hot works need the fire alarm isolated	20/11/26	See EO-07	**Contractor**	
KM-05	Window replacement complete	12/02/27	Scaffold strike, remaining elevations	12/02/27		0	AT RISK	0					**Subcontractor**	
	CLIENT AND OTHERS													
EO-01	Client permit for roof access	14/09/26	Scaffold erection	11/09/26	Actual		COMPLETE						Client	
EO-02	Conservation Officer approval, parapet	23/10/26	Parapet rebuild	21/10/26	Actual		COMPLETE						Statutory body	
EO-03	Antenna relocation by Others	30/10/26	Roof strip, zone 2	13/11/26	Actual		COMPLETE	+9	Statutory or third party	EW-003, 23/10	23/10/26	CE-002 notified, clause 60.1(5)	Shared	
EO-04	Window samples accepted	04/12/26	Window manufacture, level 3	02/12/26	Confirmed	2	AT RISK	+3	Comment and resubmission	Second sample issued 25/11	18/11/26	PM reply requested by 30/11	**Client**	30/11/26
EO-05	Asbestos survey report, plant room	20/11/26	Plant room decant	04/12/26	Indicative	-10	DELAYED	+10	Information awaited	Survey booked by the Client for 01/12	18/11/26	Early warning meeting 02/12	**Client**	02/12/26
EO-06	Plant room decant	08/01/27	Roof plant reinstatement	08/01/27	Indicative	0	AT RISK	0	Knock on from linked item	Waits on the asbestos survey report	18/11/26	Client to confirm date on 02/12	**Client**	02/12/26
EO-07	Fire alarm isolation for hot works	11/01/27	Parapet hot works				NO DATE		Information awaited	Isolation procedure not yet issued	20/11/26	Procedure requested 20/11	**Client**	11/12/26
EO-08	Scaffold licence, north footpath	29/01/27	North elevation scaffold	08/01/27	Confirmed	15	ON TRACK	0					**Statutory body**	
	DELIVERIES													
DL-01	Roof membrane and insulation	23/11/26	Membrane, zone 1	20/11/26	Actual		COMPLETE						Subcontractor	
DL-02	Rooflights	04/01/27	Rooflight installation	04/12/26	Confirmed	11	ON TRACK	-5	Lead in				**Subcontractor**	
DL-03	Replacement windows, levels 1 to 2	11/01/27	Window replacement, levels 1 to 2	07/12/26	Confirmed	15	ON TRACK	0					**Subcontractor**	
DL-04	Parapet copings	01/02/27	Copings	15/01/27	Indicative	11	ON TRACK	0					**Subcontractor**	
DL-05	Replacement windows, level 3	01/02/27	Window replacement, level 3	18/01/27	Indicative	10	AT RISK	0					**Subcontractor**	

PROGRAMME SUBMISSIONS

Each programme issued to the Project Manager for acceptance, and the reply

ACCEPTED PROGRAMME	PLANNED COMPLETION	LATEST SUBMISSION
Rev 03	**05/03/27**	**Rev 04**
Accepted 12/11/26	On the Accepted Programme	Awaiting reply, due 11/12/26

The Project Manager accepts a programme, or gives the reasons for not accepting it, within two weeks of submission. If no reply comes, the Contractor may notify the failure, and a week after that notice the programme is treated as accepted, clause 31.3. Status is at the data date on the Tracker tab.

SUBMISSION					REPLY				NO REPLY		STATUS
Rev	Description	Data date	Issued	Planned Completion	Reply due	Reply received	Reply	Reasons or comments	Failure notified	Treated as accepted	Status
Rev 01	First programme, baseline for progress	04/09/26	04/09/26	05/03/27	18/09/26	18/09/26	Accepted				ACCEPTED
Rev 02	Monthly update 1	02/10/26	02/10/26	05/03/27	16/10/26	15/10/26	Accepted				ACCEPTED
Rev 03	Monthly update 2, early warning EW-003	30/10/26	30/10/26	05/03/27	13/11/26	12/11/26	Accepted	Two comments, PM-03-1 and PM-03-2. Answered in Rev 04			ACCEPTED
Rev 04	Monthly update 3, zone 2 membrane resequenced	27/11/26	27/11/26	12/03/27	11/12/26						AWAITING REPLY

UPDATE HISTORY

Forecast at each issued update, held as values

Movement on the tracker is measured from Last issued. Once an update has been issued, copy This update and paste it as values into the next empty column, then head the column with the revision and its data date. The Programme Report takes its last issue dates from here, so a date that has been reported does not change.

ITEM		LIVE		ISSUED UPDATES, HELD AS VALUES		
Ref	Item	This update	Last issued	Rev 01 04/09/26	Rev 02 02/10/26	Rev 03 30/10/26
	KEY DATES AND COMPLETION					
KM-01	Completion	12/03/27	05/03/27	05/03/27	05/03/27	05/03/27
KM-02	Key Date 1, Block B roof watertight	16/12/26	07/12/26	04/12/26	04/12/26	07/12/26
KM-03	Key Date 2, north scaffold struck	26/02/27	19/02/27	19/02/27	19/02/27	19/02/27
KM-04	Parapet rebuild complete	29/01/27	22/01/27	22/01/27	22/01/27	22/01/27
KM-05	Window replacement complete	12/02/27	12/02/27	12/02/27	12/02/27	12/02/27
	CLIENT AND OTHERS					
EO-01	Client permit for roof access	11/09/26	11/09/26	14/09/26	11/09/26	11/09/26
EO-02	Conservation Officer approval, parapet	21/10/26	21/10/26	23/10/26	23/10/26	21/10/26
EO-03	Antenna relocation by Others	13/11/26	02/11/26	30/10/26	30/10/26	02/11/26
EO-04	Window samples accepted	02/12/26	27/11/26	27/11/26	27/11/26	27/11/26
EO-05	Asbestos survey report, plant room	04/12/26	20/11/26	20/11/26	20/11/26	20/11/26
EO-06	Plant room decant	08/01/27	08/01/27	08/01/27	08/01/27	08/01/27
EO-07	Fire alarm isolation for hot works					
EO-08	Scaffold licence, north footpath	08/01/27	08/01/27	08/01/27	08/01/27	08/01/27
	DELIVERIES					
DL-01	Roof membrane and insulation	20/11/26	20/11/26	23/11/26	20/11/26	20/11/26
DL-02	Rooflights	04/12/26	11/12/26	11/12/26	11/12/26	11/12/26
DL-03	Replacement windows, levels 1 to 2	07/12/26	07/12/26	07/12/26	07/12/26	07/12/26
DL-04	Parapet copings	15/01/27	15/01/27	15/01/27	15/01/27	15/01/27
DL-05	Replacement windows, level 3	18/01/27	18/01/27	18/01/27	18/01/27	18/01/27

4 Week Look-Ahead

Week Commencing 30-Nov-26

RIVERSIDE DEPOT

On track

Planned Completion **12-Mar-27**

Completion Date **19-Mar-27**

NEC Planning Solutions

Activity No	Programme ID	Work Area / System	Activity Name	RAMS	Permit	Week 1 w/c 30/11							Week 2 w/c 07/12							Week 3 w/c 14/12							Week 4 w/c 21/12							Comments
						M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	
						30	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	
A	**Ongoing Works Planned**																																
	Contractor B works																																
1	22	**Roof zone 2**	Strip coverings, zone 2	RA-014	Roof access																													Starts at the north gable
2	23	**Roof**	Deck repairs	RA-015	Roof access																													
3	24	**Roof zone 1**	Insulation and membrane, zone 1	RA-016	Hot works																													Dry weather needed for the membrane
4	25	**Roof zone 2**	Insulation and membrane, zone 2	RA-016	Hot works																													Gang held at current size to Key Date 1
5	30	**North elevation**	Concrete repairs, north elevation	**Required**	Footpath licence																													RAMS revision due 01/12
	Client and Others																																
1	12	**Windows**	Window samples accepted (Project Manager)																															Reply requested by 30/11
2	13	**Plant room**	Asbestos survey report (Client)																															Survey booked for 01/12
3	14	**Plant room**	Decant date confirmed (Client)																															At the early warning meeting 02/12
4	15	**Parapet**	Fire alarm isolation procedure (Client)																															Requested 20/11, needed by 11/01/27
5	5	**Roof**	Key Date 1, Block B roof watertight																															Required 18/12/26, two working days in hand
B	**Planned Works - Delayed**																																
1	13	**Plant room**	Asbestos survey report, needed 20/11																															Early warning notified 18/11. Early warning meeting 02/12
2																																	

NEC Planning Solutions

PROGRESS DASHBOARD

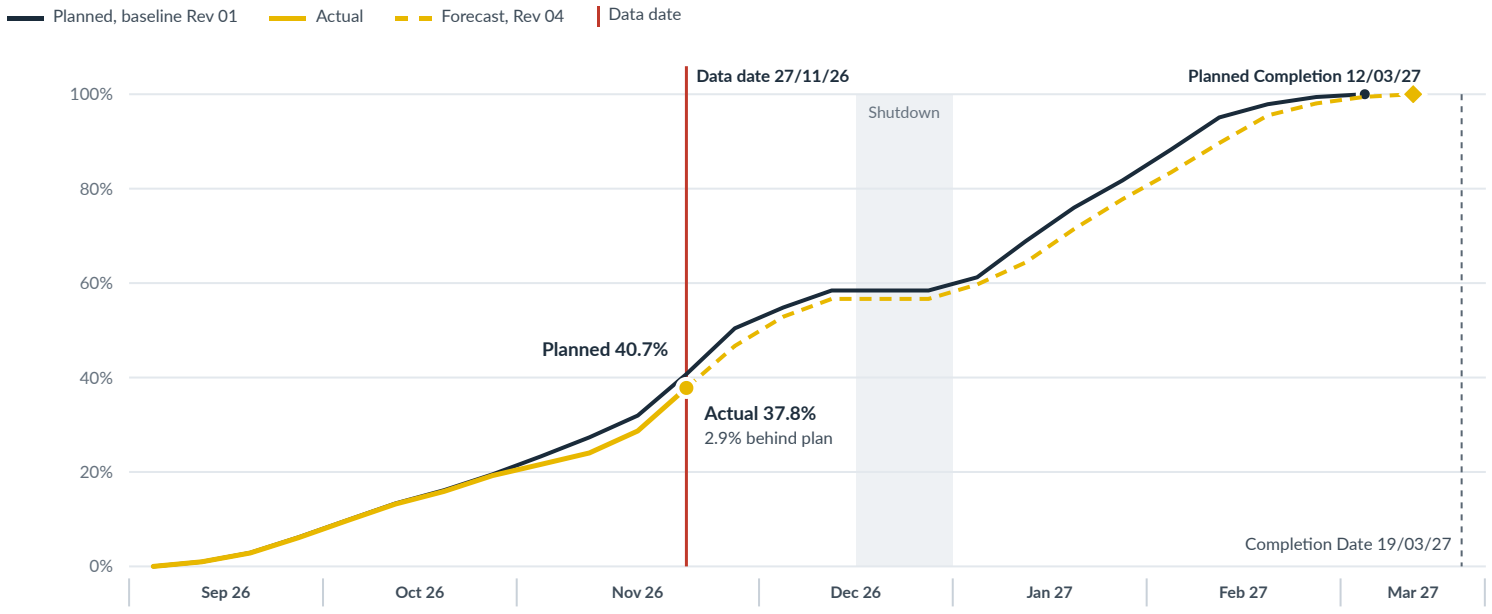
Block B Roof and Envelope Refurbishment, Riverside Depot
Demo project, Contractor B | NEC4 ECC Option A

NECPS-DEMO-PL-DB-0005
Revision P03 | Issued with Update 3 | 27/11/26

DATA DATE	PROGRESS TO DATE	VARIANCE	PLANNED COMPLETION	COMPLETION DATE	LOST TIME INJURIES
27/11/26	37.8%	-2.9%	12/03/27	19/03/27	0
Week 12 of the works	Planned 40.7%	Mostly roof strip, zone 2	Moved 5 working days	5 working days in hand	2 near misses reported

OVERALL PROGRESS

Cumulative, per cent of the works, weighted by workfront value



Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28
Planned %	0	1	3	6	10	13	16	19	23	27	32	41	50	55	58	58	58	61	69	76	82	88	95	98	99	100		
Actual %	0	1	3	6	10	13	16	19	22	24	29	38																
Forecast %													47	53	57	57	57	60	64	71	78	83	90	96	98	99	100	

PROGRESS BY WORKFRONT

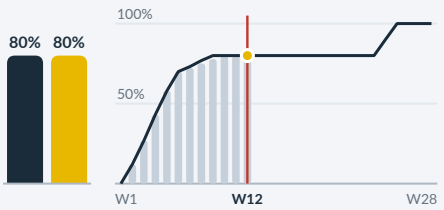
Status at the data date against the baseline for progress

Planned to date | Actual to date | Actual by week, cumulative | Planned by week, cumulative

Scaffold and access

On plan

8% of the works — Nothing planned this week

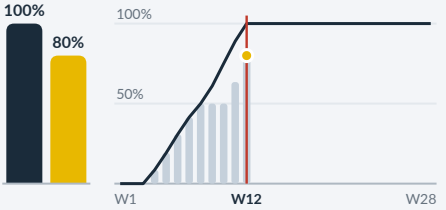


Up on all elevations. Strike starts 15/02/27.

Roof strip and deck repairs

20% behind

14% of the works — This week +17%

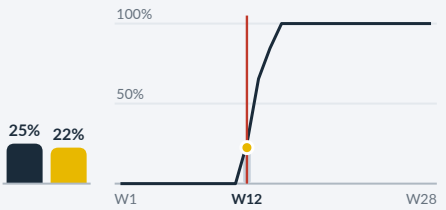


Zone 2 started two weeks late, after the antenna relocation by Others. CE-002 notified.

Insulation and membrane

2% behind

18% of the works — This week +22%

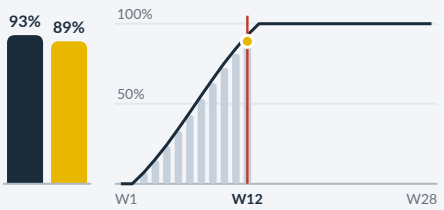


Zone 1 under way. Zone 2 starts 07/12/26 at the north gable.

North elevation concrete repairs

4% behind

10% of the works — This week +8%

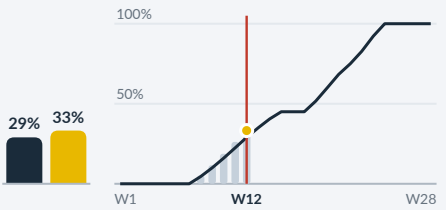


Last repairs finish 04/12/26, as planned.

Parapet rebuild and copings

4% ahead

18% of the works — This week +7%

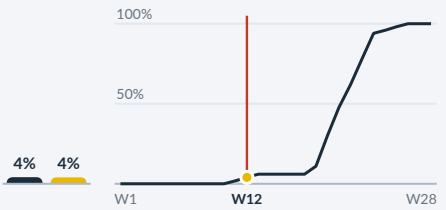


Ahead on the first section. Hot works wait on the fire alarm isolation.

Windows and rooflights

On plan

32% of the works — This week +2%



Window samples resubmitted. Acceptance due 02/12/26.

Illustrative data on a demo project, shown in the format issued with each monthly update.
Planned is the baseline for progress, Rev 01. Forecast from Construction Programme Rev 04, data date 27/11/26.